

# **Predictive Analytics, Negotiation, Tech Tools, Aggregation of Claims and Legislative Solutions**

**Wednesday, October 16  
Virginia Museum of Fine Arts  
200 N. Boulevard  
Richmond, VA 23220**

# Negotiation: Tips, Tools and Techniques

## Presented By:

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# Not Bank Robbery Settlements

- Defense Unaware of Applicable Subro Waiver
- Defense Paid RCV on Contents



# When the Price is *Right*...



# Settlement Value Equation

(Recoverable Damages) x (% Chance of Winning) -  
(Costs Avoided) = Present Settlement Value

\$200K x (50%) - \$20K Costs = \$80K

# Limited Budget – Non Litigated

## Formula: Economic Challenges

- Paid claim
- Recovery potential/Range
  - Less minimum litigation costs
  - Less minimum expert expenses
- Maximum net recovery

# Investigation for Minimal Cost

- Evidence - make sure it is saved – shipping
- Photographs and videos – courtesy of the insured's cell phone
- Internet – searches: recalls – social media – location of witnesses and responsible parties
- Contractors
- Reports – police, fire, code
- ISO Reports
- Small claims court
- Repetitive claims

# Execution

- Preparation
- Identification of key issues
- Supporting documentation
- Intercompany arb
- Aggregating claims



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# Rules

Three Rules to Remember Before  
Determining Settlement Value.....



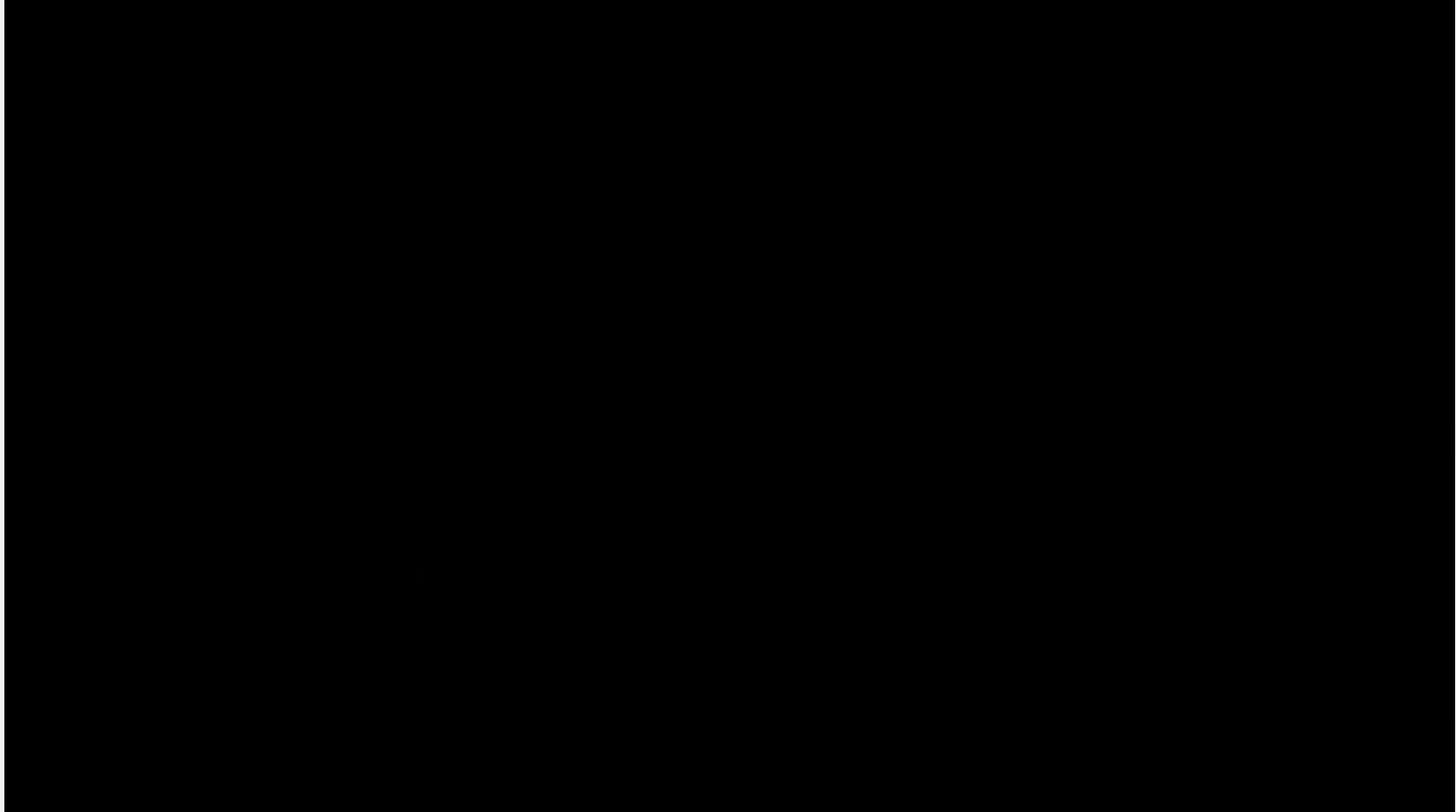
# Rule #1

## Be Sure Your Math Is Right



# **Rule #2**

## **Do Your Homework**



# Rule #2

## Do Your Homework



# Rule #2

## Do Your Homework

- Subro is Repetitive Loss Business
  - Broan Exhaust Fans
  - Electrolux Dryers
  - Fluidmaster connectors
  - Water Supply Lines
  - Viking VK-457 Sprinkler Heads
  - CSST
  - Gree Dehumidifiers
- Ranges Where These Cases Settle

# Rule #3

## Don't Overbid/Consult Others



# Rule #3

## Don't Overbid/Consult Others

Pigs Get Fed,  
Hogs Get Slaughtered





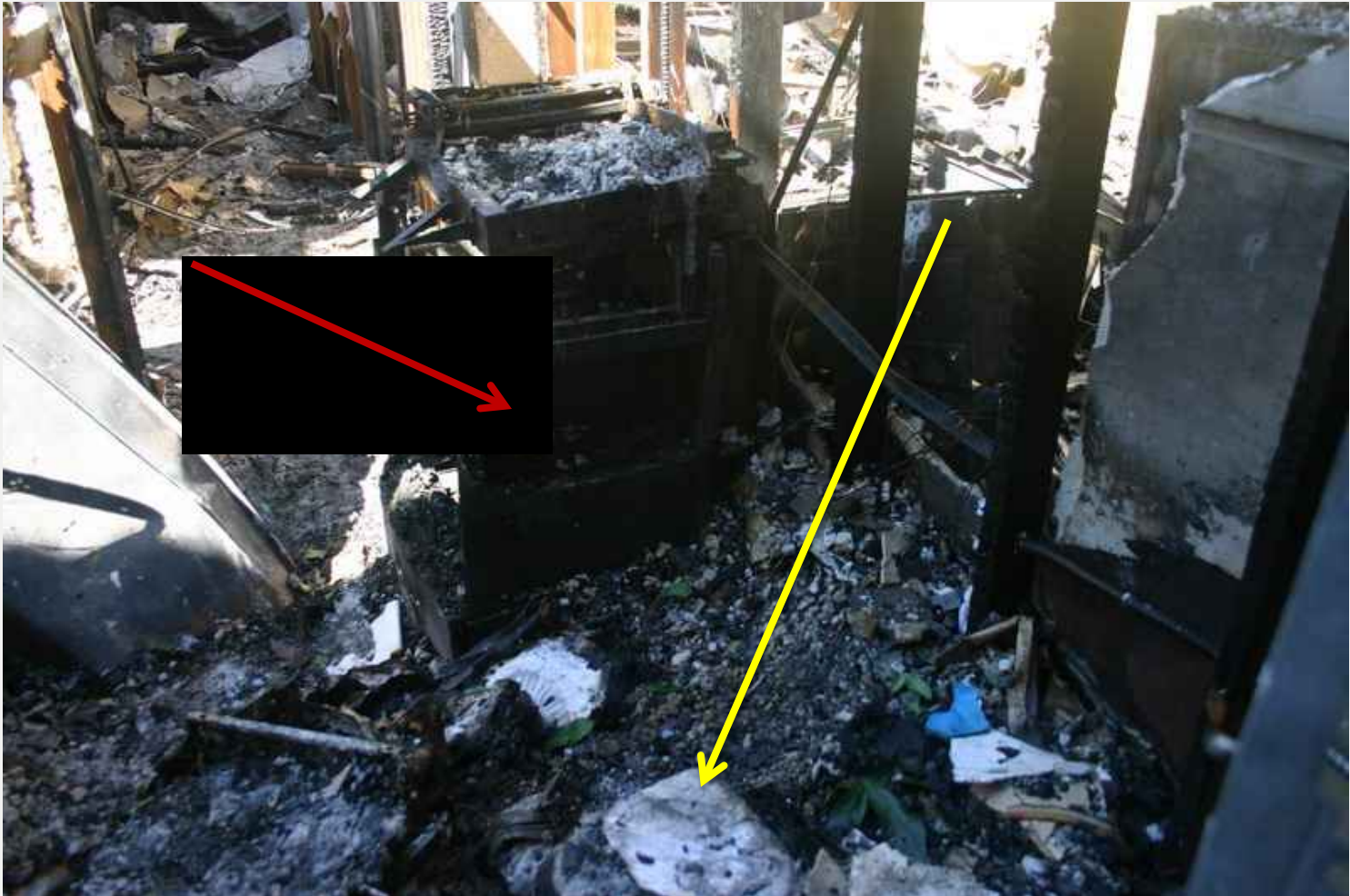
# Call Up Contestants/Start Game





# Showcase #1







Camera 1 (10/11/2008 04:56:58:502)

# **Electrical Items Inside Copy Room – Eliminated By Engineer:**

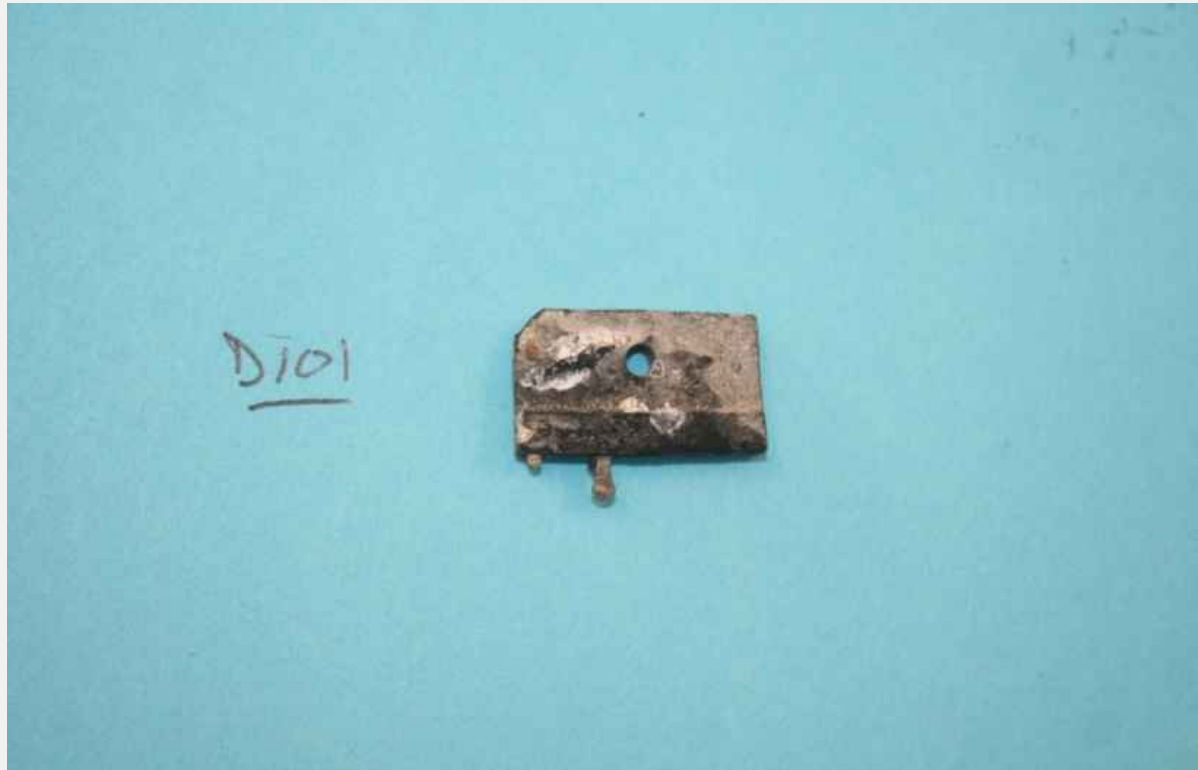
- Canon Fax
- Hewlett Packard Printer
- Hewlett Packard Router
- Power Strip with Attached Cords
- Wall Outlets
- Scanner



# Copy Machine Power Source Board Compartment



# Subject Diode 101



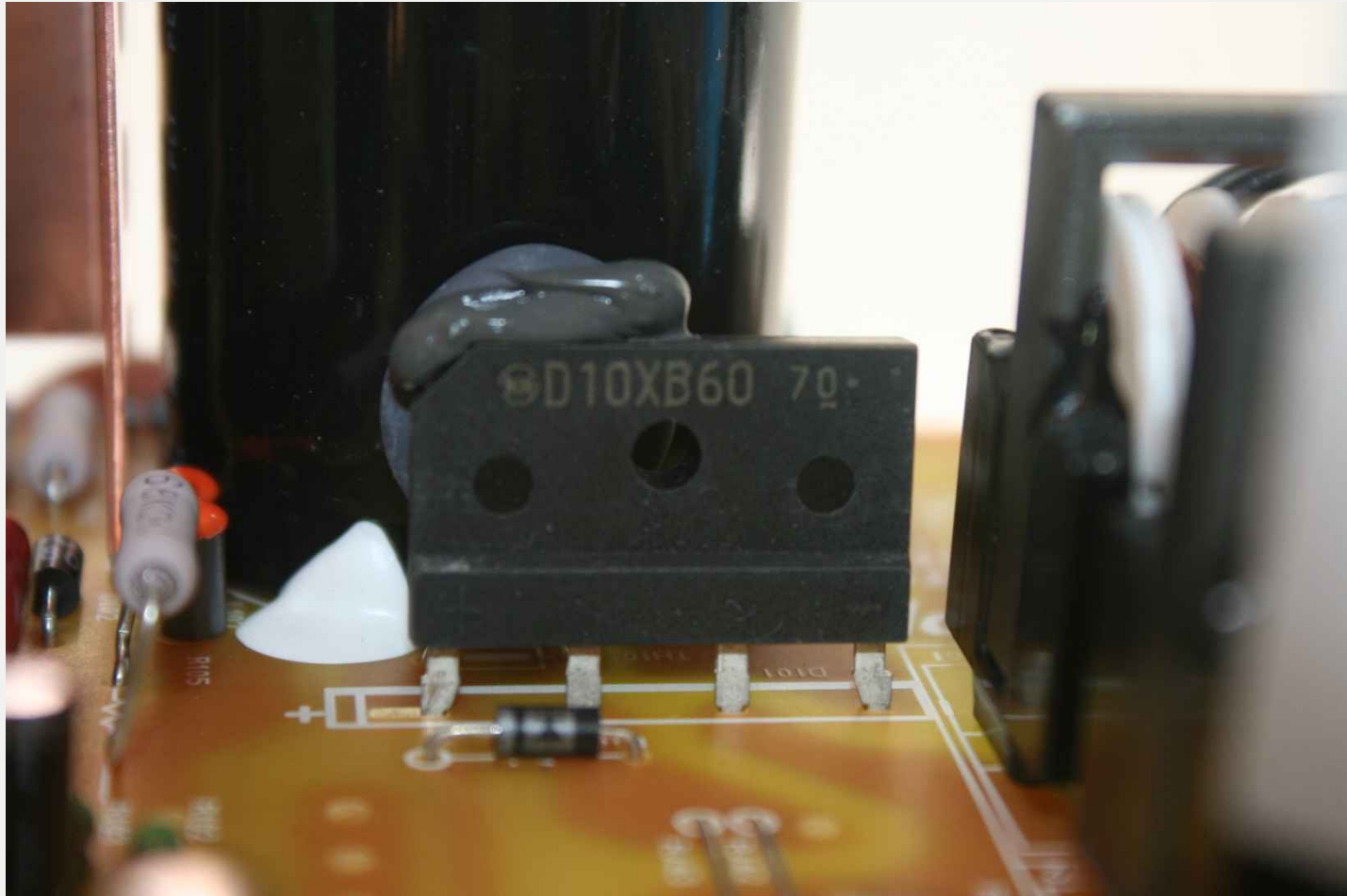
- Noteworthy - Visible Evidence of Melted Diode Leads and Potential Internal Heating



# Exemplar Power Source Board



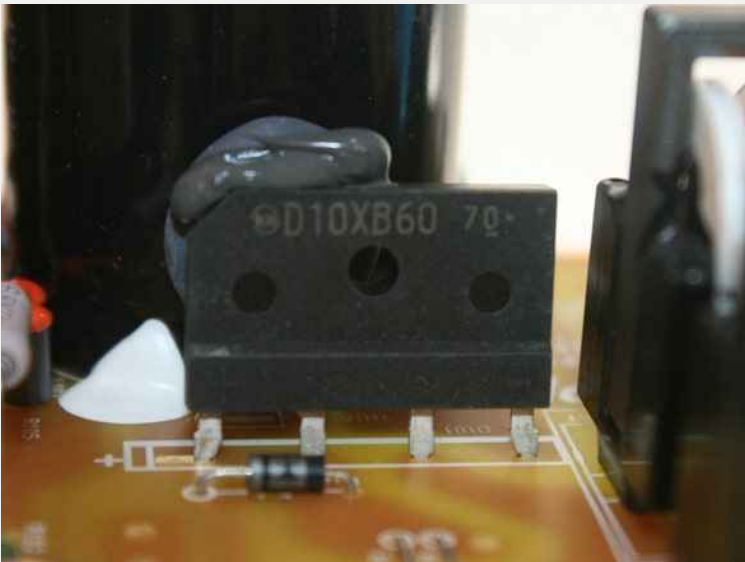
# Exemplar Diode '101'





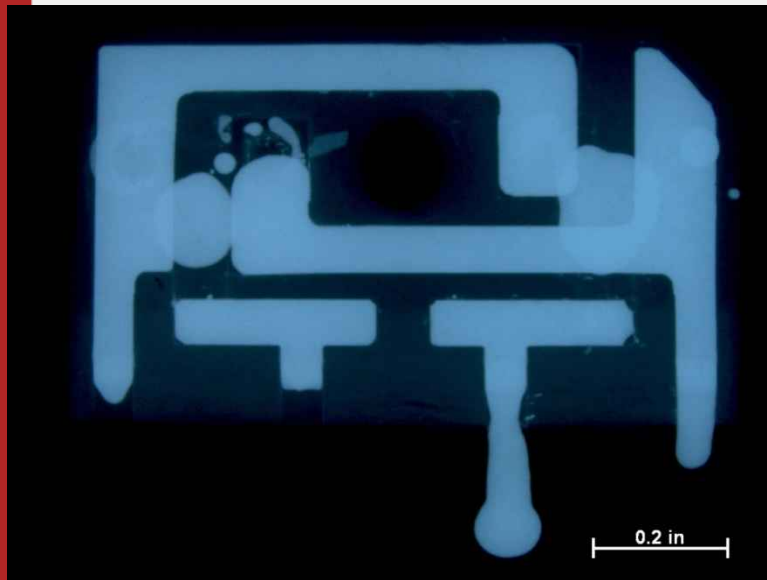
# Diode

- 2 of the 4 diode copper leads had been completely melted and evaporated.
- The plastic encapsulation of the diode did not melt and was not completely destroyed by heat of the fire.
- A fire attacking this diode could not melt the copper leads but not melt the plastic.

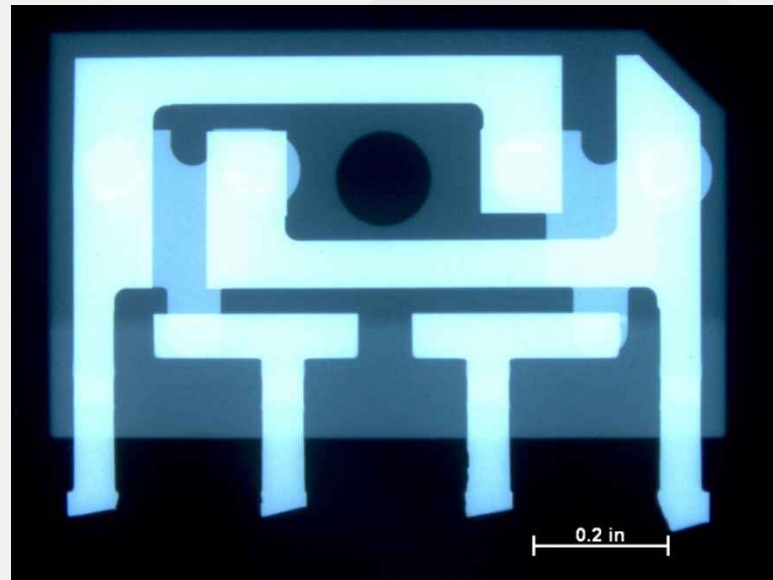


# Comparison of X-ray Radiographs

Subject Diode



Exemplar Diode



# Showcase #1 Recap

- Jurisdiction: California
- Recoverable Damages: \$3.75M
- Pros:
  - Video Surveillance – Fire in Copy Room;
  - EE Eliminated Other Ignition Sources
  - Metallurgical Testing of Diode – Specific Failure Point

# How Much Did It Settle For?

## \$3.75M Damages



# How Much Did It Settle For?

\$2.7 Million

# Settlement Value Analysis

- Recoverable Damages: \$3.75M
- % Chance of Winning at Trial: 70%
- Avoidable Costs: \$100,000
- Calculation:  $\$3.75\text{M} \times 70\% - \$100\text{K} = \$2.525\text{M}$

# Case study 1

- Fire in neighboring property
- Insured sustained exposure damages of \$99,000
- Cause and origin expert could not determine cause
- Photos showed that the California palm trees between properties were overgrown
- Theory– Neighbor’s failure to maintain trees allowed for the spread of fire
- Result?





# Case Study 1 Outcome

- Adverse carrier paid 100%
- Palm trees that have died/fried out growth possess a combustible element





# Case Study 2

- Commercial tenant sustained water damage
- Source: unit above coffee maker line failed
- Viable subro waiver in lease
- No expert
- Result?



# Case Study 2 Outcome

- 50% recovery
- Identified carrier for landlord and learned that the tenant's carrier were paid for damages to their common area



# Case Study 3

- Scaffolding truck backed into the insured's building and left the scene
- Damages: \$13,400 (replacement cost)
- Result?



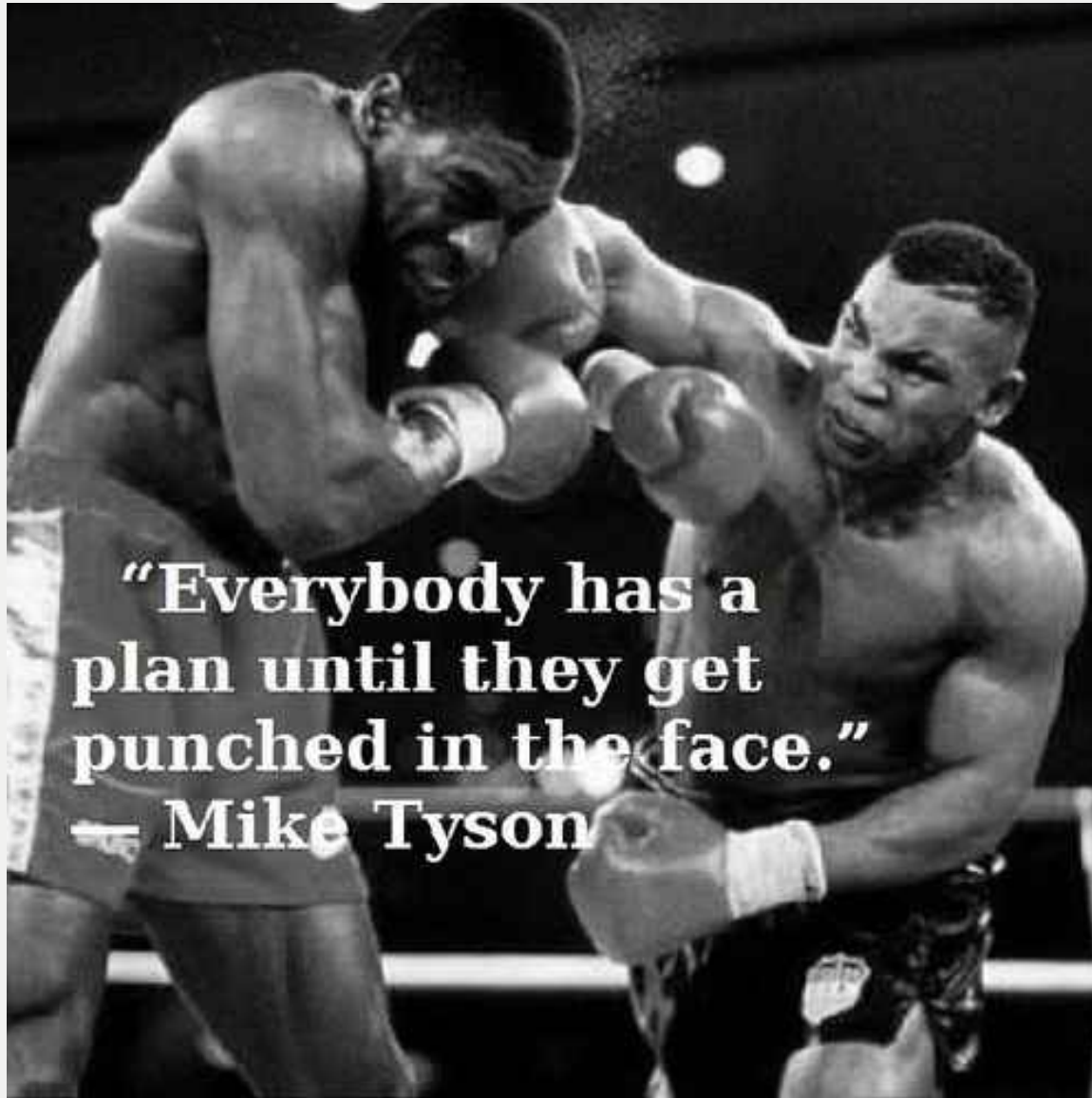
# Case Study 3 Outcome

- 100% Recovery ACV \$11,900
- Insured found a neighboring building that had security footage
- Through the footage the vehicle was identified
- Ran a plate check
- Identified the owner
- Contact the owner who provided his insurance information

# Get Creative

# Recognize When You Have to Settle





**“Everybody has a  
plan until they get  
punched in the face.”  
— Mike Tyson**

# **Sometimes You've Got to Act Tough**



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# Aggregation of Repetitive Failure Claims: Procedural and Negotiation Considerations

**Presented By:**  
Cozen O'Connor and  
National Subrogation Services



# FEDERAL & STATE RULES

- Multi District Litigation (Federal)
- Jurisdictional Threshold (Federal - \$75K)
- State Court Approaches

# ALTERNATIVE VENUES

- Inter-Company Arbitration
- American Arbitration Association
- Private Arbitration

# NEGOTIATION STRATEGIES

- CSST
- Fluidmaster
- Rheem

# NEW OPPORTUNITIES

- Gree Dehumidifiers

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# Use of Predictive Analytics and Machine Learning Tools In Subro Recognition

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# SUBRO METRICS

- Subro Recognition vs. Subro Success
- Yield Ratio:
  - Property: 15% - 20%
  - Auto: 30% - 35%



# SUBRO RECOGNITION

- How to Avoid Spending 90% of Your Time Identifying the 15% - 35% of Claims with Money in them?



# DATA MINING

- Apply Machine Learning to Historical Data to Predict Future Outcomes
- Vocabulary
- Syntax
- Logic



# INFO TO BE DATA MINED

- Peril Codes/Sub-Peril Codes
- Loss Description
- Claim Notes
- I/A Reports
- Police Report

# SUBRO SCORING

- Greatest value may be in Filtering Out vs. Filtering In
- 60% and over to be reviewed
- 30% and under to be archived
- Refined data analytics and/or manual triage for in between claims



# EXAMPLE OF AUTO PREDICTIVE ANALYTICS

- Intersectional Accident
  - Claim Notes scrubbed
    - Historical claim records established for machine learning
    - IV & its various name derivations identified
    - Points of Impact
      - IV front – favorable score
      - IV side – less favorable – lower probability score
    - Search terms such as “speeding”, “yield”, “careless” “ticketed”, etc. are highlighted
    - Police report reviewed – narrative & coding evaluated and scored
    - Comp Negligence laws impact score (Pure vs. Contrib)
    - 3<sup>rd</sup> party identified (hit and run?)
    - Updated notes (every new note) triggers re-scoring of recoverability



# PREDICTIVE ANALYTICS IN PROPERTY CLAIMS

- Key Terms: Peril Codes and Loss Descriptions
- How to Turn Interesting into Favorable
- Which Claims to Exclude
  - Do not over-exclude based upon affirmative defenses



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# KEYWORD SEARCH CRITERIA

Property Subrogation Predictive Analytics Keyword Search Criteria			
Collapse	Lightning	Roof_Uplift	Roof_Shingle
Fire	Smoke	Appliance	Equipment
Boiler	Fireplace	Chimney	Dryer
Fixture	Heater	Sprinkler	Valve
Washing_Machine	Refrigerator	Dehumidifier	Automobile_and_Building
Halogen	Fluorescent	Air_Conditioner	Battery
Electronic	Dishwasher	Water	Pipe
Connection	Toilet		



# PROBABILITY EXAMPLES

Note Output	# times Subrogated	# times found via mining	Probability
tenant	3,000	10,000	30%
utility pole	200	800	25%
sprinkler	1,500	7,500	20%
fire	5,000	15,000	33%
dead/rotten	200	2,000	10%
frozen/no heat	7,500	100,000	7.50%
wind	1,200	12,000	10%
hit by vehicle	700	1,400	50%
hail	50	5,000	1%
falling tree	300	3,200	9.40%
weight ice/snow	250	7,600	3.30%



# EXAMPLE OF PROPERTY PREDICTIVE ANALYTICS

- Tree/Branch Falls on Insured Home
  - Claim Notes scrubbed for true cause of loss
    - Historical claim records established for machine learning
    - Search terms such as “storm”, “wind” “worker” “neighbor” “dead” “cutting” are highlighted and score is developed
    - 3<sup>rd</sup> party identified?
    - Updated notes (every new note) triggers re-scoring of recoverability
- Water Damage to Insured Roof
  - Terms such as “condo” “upstairs” “tenant” in addition to “older pipes”, “recent repairs” “appliance failure” are scored
  - Inspection or I/A reports are evaluated
  - Clear No Subro files scored accordingly

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# Tech Tools for Establishing Liability in Property and Auto Claims

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# Tech Tools for Establishing Liability in Auto Claims

- **BLACK BOX TECHNOLOGY**
  - **EDR: EVENT DATA RECORDER**
    - Records Data in Continuous loop
    - Data has been in vehicles for many years
    - Approx. 98% vehicles
    - Part of the Airbag Module

# Tech Tools (continued)

- BLACK BOX: EDR
  - TRACKS:
    - SPEED
    - STEERING
    - BRAKING
    - ACCELERATION
    - SEAT BELT USE
    - CRASH- FORCE OF IMPACT 5 SECONDS BEFORE & AFTER INCIDENT

# **Tech Tools for Establishing Liability in Auto Claims**

**MOST IMPORTANT:  
SECURE EVIDENCE!!!**



# BLACK BOX INSURANCE

- TELEMATICS
  - VEHICLES ARE FITTED WITH A SMALL “BLACK BOX”
  - SIZE OF A SMARTPHONE
    - RECORDS: SPEED, DISTANCE TRAVEL TIME OF DAY
    - MONITORS DRIVING
      - ACCESS TO A WEBSITE MEASURE PERFORMANCE
      - REWARDS SAFE DRIVING: CHEAPER PREMIUMS

# Tech Tools for Establishing Liability in Auto Claims

- EVERYDAY TOOLS:
  - QUALITY STATEMENTS
    - INSURED/THIRD PARTY/WITNESS
    - POLICE REPORTS
    - QUALITY DAMAGE PHOTOS
      - POI (POINTS OF IMPACT)
      - SCENE PHOTOS/DIAGRAM
        - » GOOGLE MAPS
        - » SOCIAL MEDIA

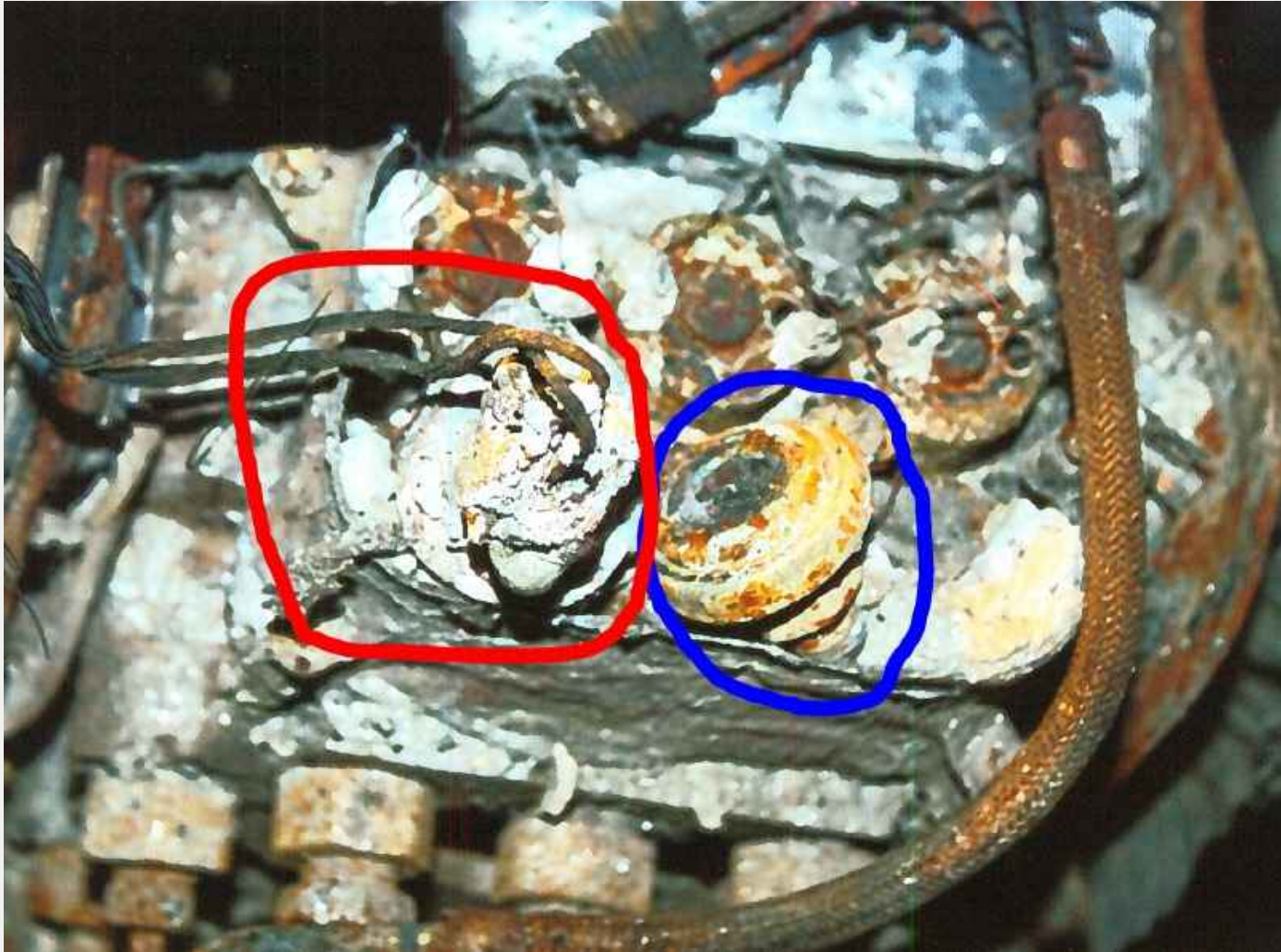


# Tech Tools for Establishing Liability in Property Claims

Imaging Technology to Prove Causation  
Ford Speed Control Deactivation Switch

- X-Rays
- SEM Scanning
- CT Imaging

# Tech Tools for Establishing Liability in Property Claims



# Tech Tools for Establishing Liability in Property Claims



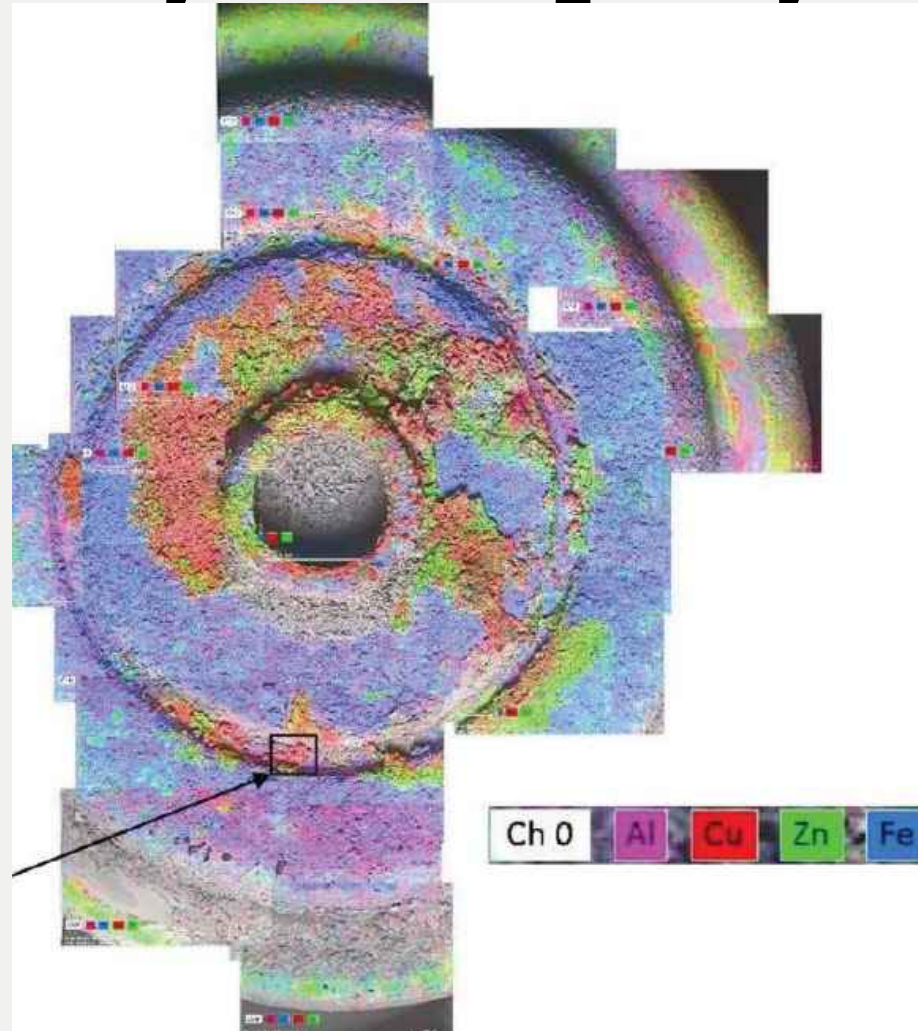


# Tech Tools for Establishing Liability in Property Claims





# Tech Tools for Establishing Liability in Property Claims



# Tech Tools for Establishing Liability in Property Claims

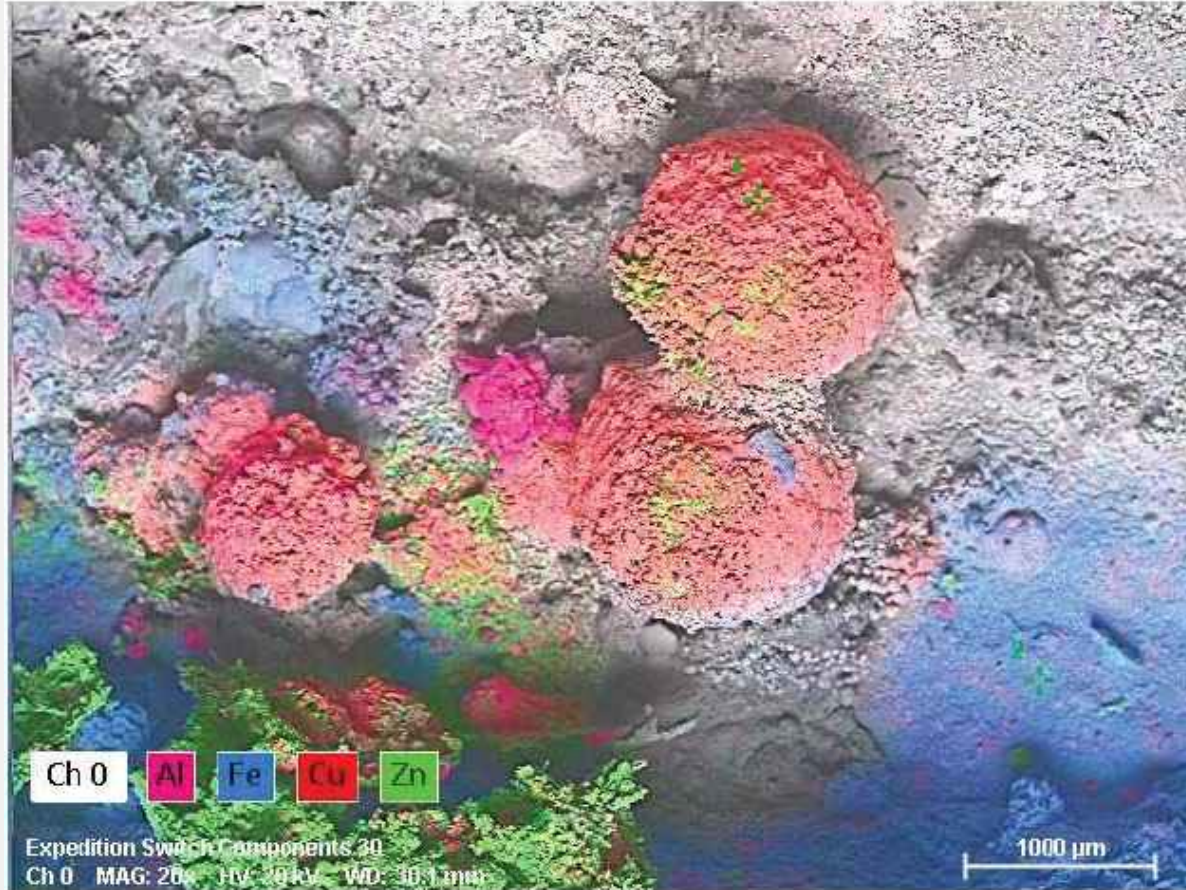
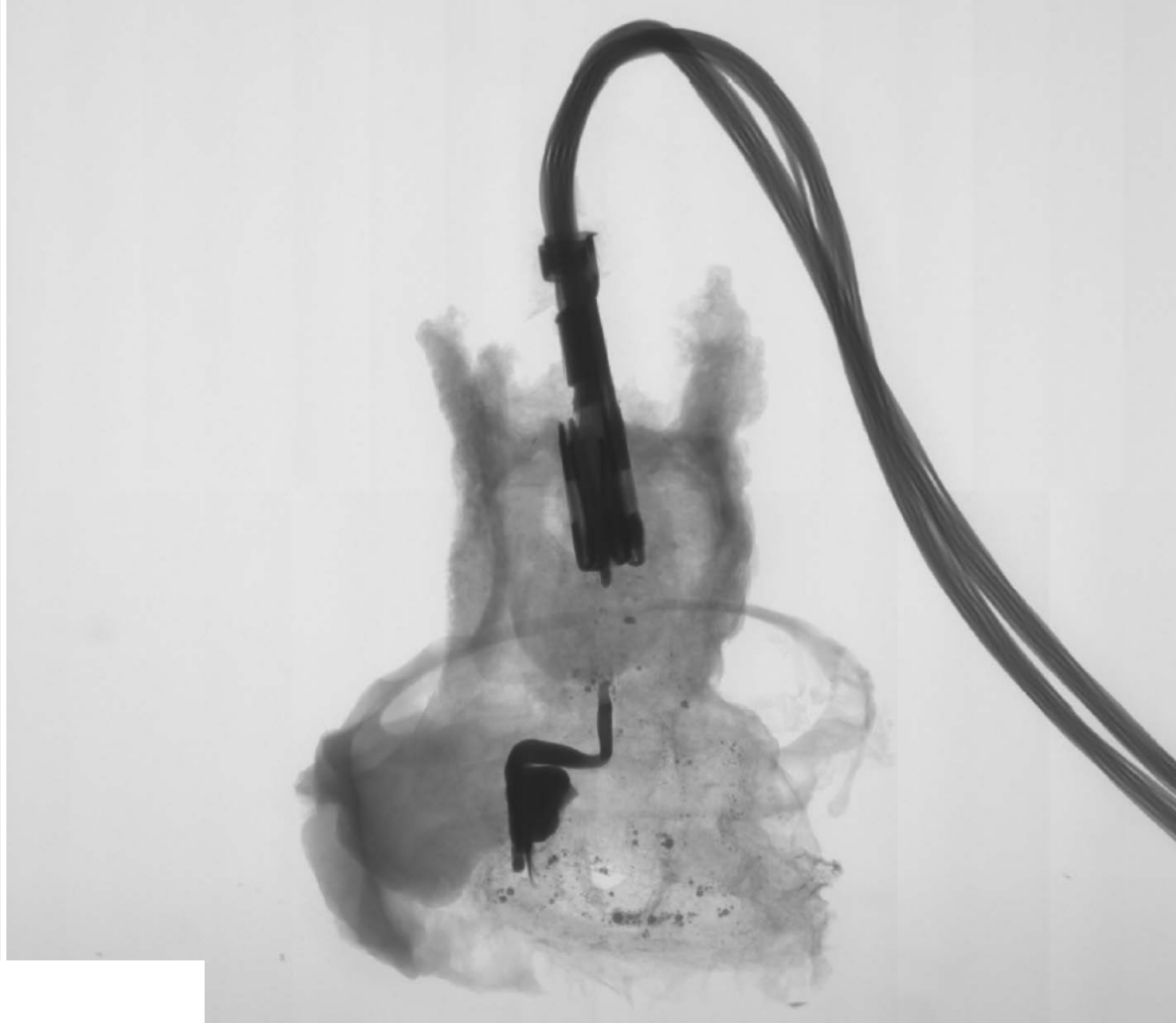


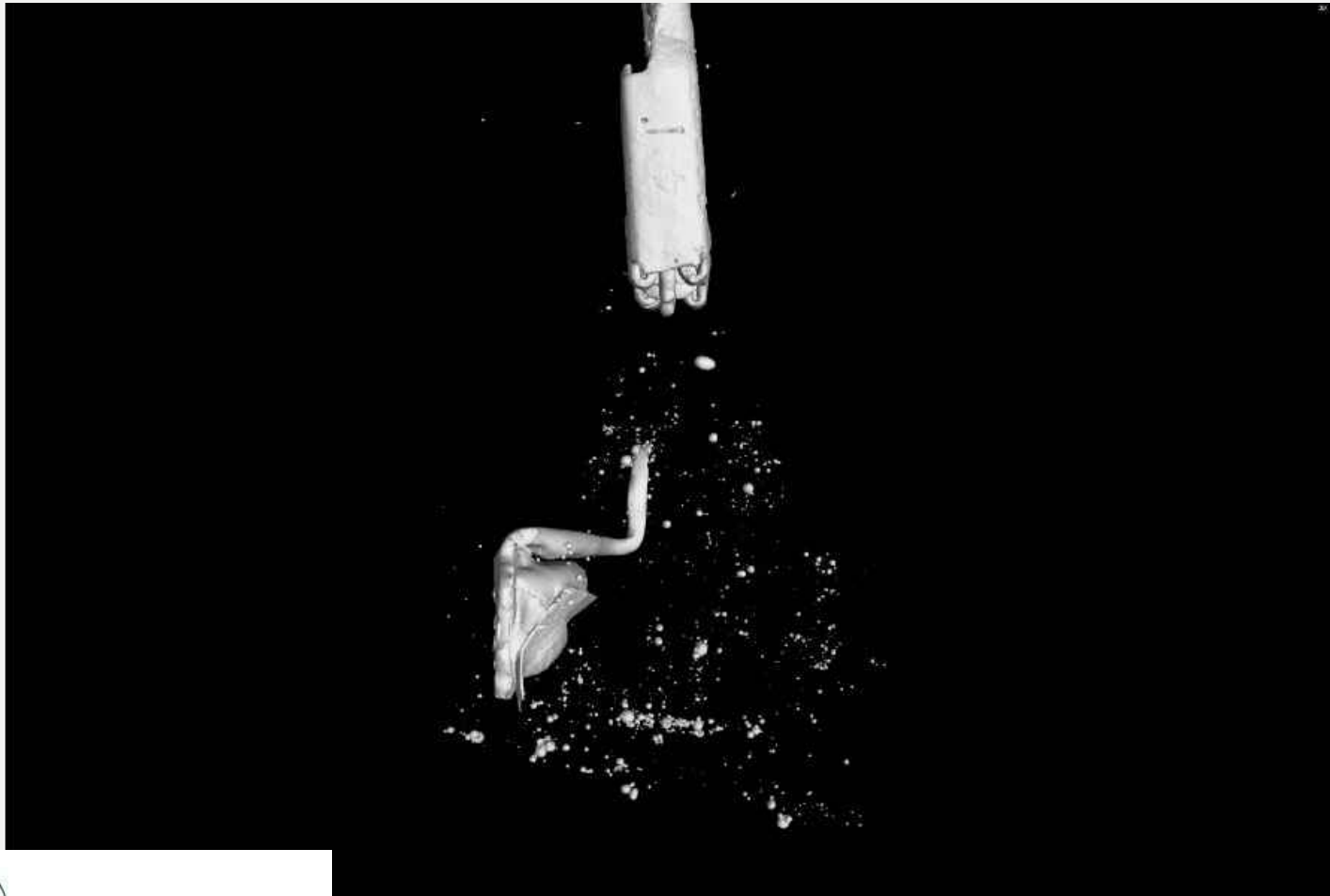
Figure 3. Spherical balls of deposited copper

# Tech Tools for Establishing Liability in Property Claims



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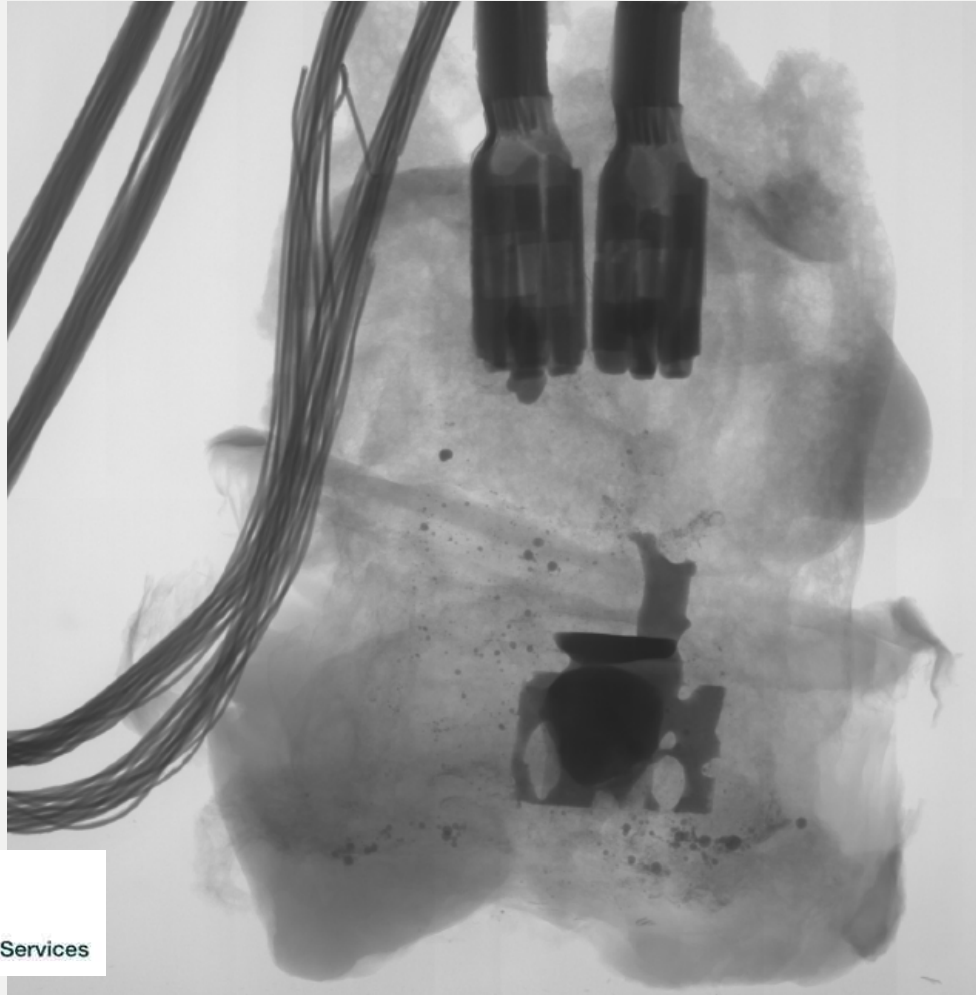
# Tech Tools for Establishing Liability in Property Claims



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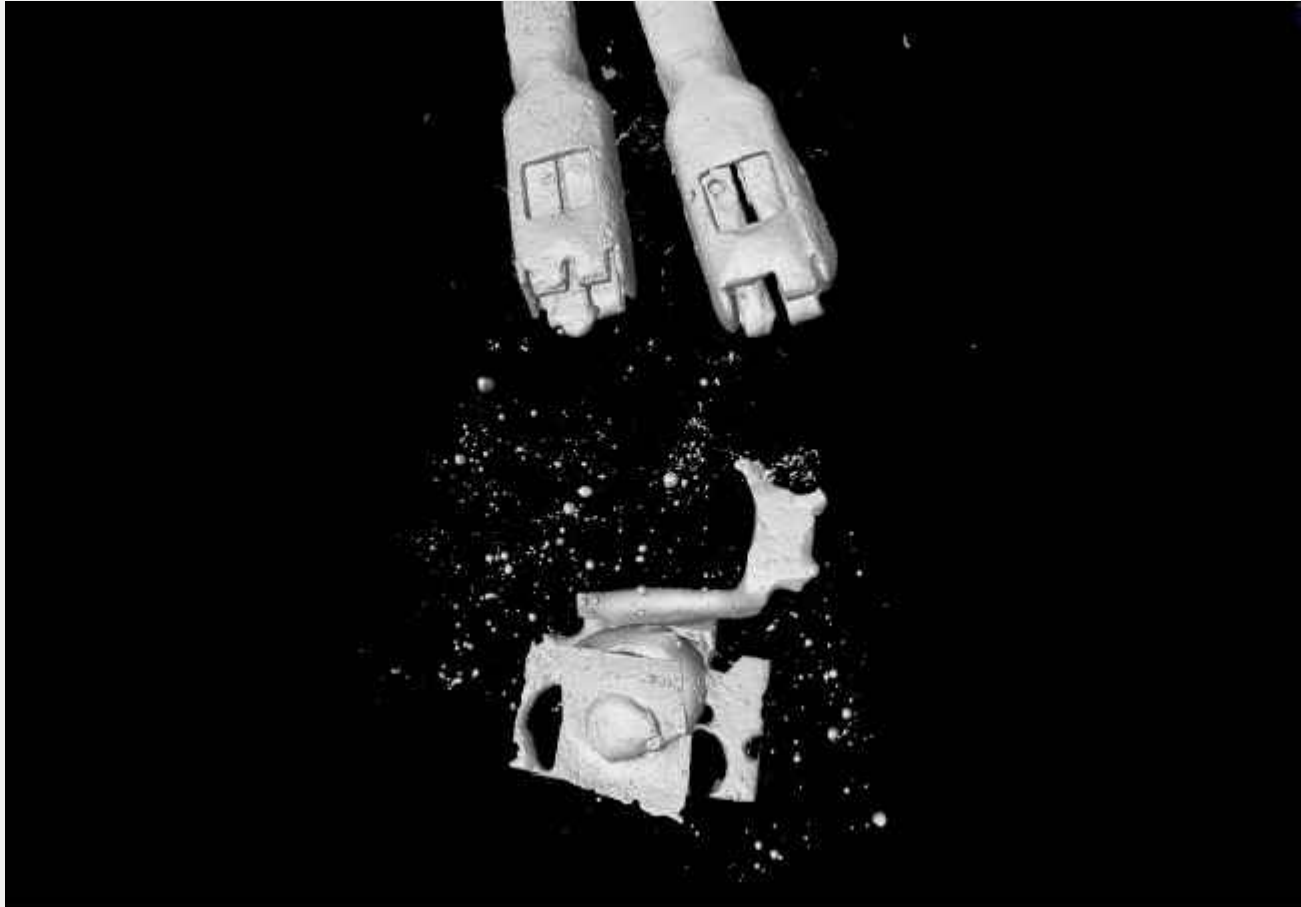


# Tech Tools for Establishing Liability in Property Claims



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# Tech Tools (continued)



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# Tech Tools for Establishing Liability in Property Claims

## Documenting Large Scenes



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# Matterport

- Proprietary Camera and Software
- Photogrammetry-Software stitches photos together to form 3D Model
- 3D Imaging
  - Dollhouse View
  - Floorplan View
  - Inside View

<https://matterport.com/3d-space/fire-damaged-house/>

# **FARO Scanning**

## **3D Laser Scanning**

- Process of capturing millions of discrete points of a real-world object or environment
- Creates a “point cloud”
- Point cloud data allows investigators to obtain measurements from the 3D imaging
- 3D model accurate to millimeters

# FARO Scanning



# FARO Scanning

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