



Municipal Broadband and Opportunities for Public Private Partnerships

IMLA SAN FRANCISCO 2013

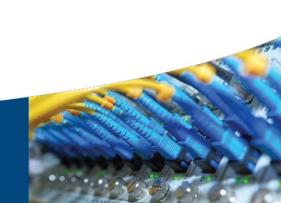
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Is It Time to Think About Establishing a Municipal Network?



You are a Major Consumer of Communications



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And your Cable Operator Supplied "Institutional Network" is....

(a) Nonexistent

or

(b) A thing of the past (thanks to state franchising)

or

(c) At risk (provider offering "Managed Services" in renewal)



Your alternatives are limited

Typical jurisdiction has:
One incumbent cable operator
One incumbent telephone company
A few CLECs/resellers
Four wireless companies





Your communications needs are growing



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Your budget is tight





Your planning is...

Dispersed among different departments

AND

Incremental in approach



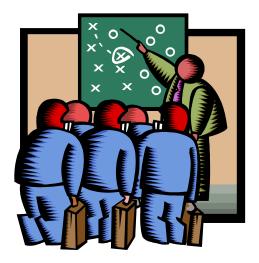
AND,

you want affordable broadband to attract residents and businesses to your community



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You Need A Game Plan





authority

Check state law

- At least 18 states have laws that restrict or prohibit outright municipalities from offering broadband services
- Check for restrictions on use of existing institutional networks



inventory

- existing communications assets and systems
 - transit system fiber
 - Smart Grid (utility communications infrastructure)
 - Wi-Fi systems
 - public safety systems
 - radio licenses
 - Educational Broadcast Spectrum licenses
 - conduit

consultation

- To ascertain:
 - whether communications needs are being met (government and the community); and
 - what investments in infrastructure are needed to meet current and future needs over the next decade
- To help build community support for the investment
 - Using community needs assessment techniques (surveys, focus groups, interviews typical in franchise renewal processes) may be helpful.

evaluation

- Benefits/risks of "building" vs. "buying"
- Benefits can include:
 - controlling your own costs, technology and build out
 - the opportunity to generate revenue by selling excess capacity and/or becoming a wholesale or retail provider
- Risks can include:
 - Ionger payouts
 - you are service provider
 - technology change
 - maintaining community commitment

education

- Lots of service models out there to consider:
 - Think about types of services
 - Think about service models:
 - Self-provisioning
 - Government to Government
 - Wholesale
 - Retail (residential/commercial)
 - Open Access



collaboration

- Everyone is looking for more, faster, cheaper communications services
- Collaboration with other entities should be strongly considered
 - Public-private
 - Public-public
 - Public-institutional
- Pooling resources both financial and physical
 - can make a lot of sense

organization

- Organizational and operational structure should be carefully considered up front
 - 1) What is the appropriate legal entity and ownership/operational structure?
 - 2) Is the entity and/or the services being offered subject to regulation?
 - 3) How complicated is it to get access to public rights of way and towers?
 - 4) What should be done "in-house"?
 - 5) What contracting processes must be followed?

funding

• Be flexible and creative:

- Self-funding
- Federal
- State
- In-kind
- Private
- Crowd-sourced
- Building on existing infrastructure is an important cost savings strategy
- Types of funding include for construction, planning, services

RECAP

Authority Inventory Consultation Evaluation Collaboration Organization Funding



thank you for attending

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